

**The Regents of the University of California
UC Merced 2020 Project
Request for Qualifications # UCM20200414 - Issued April 17, 2014
RFQ Question and Answer Matrix #1 (Issued on May 28, 2014)
(Questions Submitted between May 5, 2014 and May 20, 2014)**

No.	Issue	RFQ Section No.	Question/Comment	Regents Response
1.	Firms included in Major Non-Equity Members	Definitions & Acronyms, Volume 2, Volume 3 Section A, Section C, Forms C, D, E, H. Section 6.2.3.1	<p>For social infrastructure DBFOM projects, we typically see the Facility Manager included as a Major Non-Equity Member, given the requirement for facility management, life cycle costing, and handback requirements.</p> <p>We request that the definition of Major Non-Equity Member be revised to include the Facility Manager, that the Technical Pass/Fail Evaluation Criteria for Major Non-Equity Members be revised to include criteria for the Facility Manager, and that the number of projects in Volume 3, Section A be revised to 20 from 15 to account for the Facility Manager Projects.</p>	<p>The Regents will not make the requested changes. The Regents acknowledges the importance of the Facility Manager in a social infrastructure DBFOM project, and intend to set forth minimum qualification requirements for such entity in the RFP – please see Section 4.3 of the RFQ.</p>
2.	Single Entity for Major Team Member	Definitions & Acronyms and Part B, Volume 1, Section B.3.a (page B-3)	<p>The definition of Major Non-Equity Members includes the Architect Team, and the definition of Architectural Team states that it may be comprised of one or more forms. Part B, page B-3 states that "Respondent shall not include more than one of each Major Non-Equity Members (provided that the foregoing does not preclude a Major Non-Equity Member from being a consortium, partnership of any other form of joint venture or team, as applicable, as contemplated in the RFQ)." Please confirm that this statement only applies to the Lead Contractor and Lead Campus Planner and that the Architect Team can be comprised of multiple firms without having to form a joint venture, consortium or partnership.</p>	<p>We confirm that the Architect Team may be comprised of multiple firms without having to form a joint venture, consortium or partnership.</p>

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3.	Project Scope	Part A, Section 2.1 (Page A-9)	Has initial programming been completed? How has the sq ft. for buildings been determined?	Initial programming is currently under development and will be included in the RFP.
4.	Project Scope	Part A, Section 2.1 (Page A-9)	What level of program document will be received at the RFP phase?	The Regents are currently in the process of determining the appropriate level of program detail to be provided in the RFP.
5.	Procurement Schedule	Part A, Section 4.4	Can the SOQ submission date be extended to July 1, 2014?	Please see revised SOQ Due Date in Addendum No. 1.
6.	Payment for work Product	Part A, Section 4.5 (Page A-18)	We note that the Regents will be offering a stipend for compliant unsuccessful Respondents. Can you please advise what this amount will be?	The stipend amount will be specified in the RFP.
7.	Format	Part A, Section 5.2	Will electronic signatures in blue ink be acceptable as originals or are Proposers required to submit wet signatures for original documents?	A wet signature or a pdf of a wet signature is acceptable for the original submittal documents.
8.	Format	Part A, Section 5.2	On signatures required on the Forms in the RFQ, are scanned electronic signatures permitted?	Please see response to Question #7.
9.	Format	Part A, Section 5.2	The RFQ states that Respondents shall sequentially number all pages in each section. Volumes 1, 2, and 4 will contain a number of attachments that will be difficult to page number (financial statements, financial letters, signed forms, etc.). Is it acceptable that only Volume 2 (which has a page limitation) be sequentially numbered?	The Regents will not make the requested change. Please see revised language in Addendum No. 1 clarifying that all pages within a <u>volume</u> must be sequentially numbered.
10.	Format	Part A, Section 5.2 Format (a) (b)	We would like to submit the digital copies of our financial statements in a password protected or encrypted format on the required CDs or USB drives (the password would be provided on USB/CD or its packaging to ensure access). Is this acceptable?	Yes, the proposed approach is acceptable.

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11.	Confirmation	Part A, 6.2 and 6.3 Requirements - Technical Pass/Fail for Equity and Non-Equity "Key Personnel", Pages A-23-28	Please affirm that given the scope, schedule, scale, and diverse requirements as set forth in the program, it is permitted to submit more than one person for each "Key Personnel" as indicated on page C-19, i.e. Project Executive. As there may be more than one warranted to address the needs of the Project 2020 program, respondents will be permitted to submit multiple Project Executives with an aggregate page limit per Key Personnel of seven pages each.	Only one individual may be proposed per Key Personnel position. Please also see revised language in Addendum No. 1.
12.	Concession and PPP Experience	Part A, Section 6.2.2.b	This section states that relevant experience must be on projects where the Equity Member held a minimum of thirty percent (30%) equity interest at financial close in the entity actually securing the financing package. On Form F, the instructions (see letter c) state that only projects where the Equity Member held at least 20% of equity ownership in the project at the time of financial close can be listed. Please confirm whether it is 20% or 30%.	The minimum percentage for the purposes of the pass-fail requirement in Part A Section 6.2.2(b) is 30%. The minimum percentage for the purposes of including project experience on Form F for the qualitative evaluation under Part A Section 6.3.2 is 20%.
13.	Technical Pass/Fail	Part A, Section 6.2.3. Technical Pass/Fail (1) Major Non-Equity Members	<p>(1) Major Non-Equity Members</p> <p>The Respondent's team includes, at a minimum:</p> <p>(b) An Architectural Team with experience, as lead architect, in designing each of the following (in no particular order of importance) within the last seven years:</p> <p>(i) At least two university research buildings containing at least 100,000 GSF;</p> <p>(ii) At least two academic instructional facilities containing at least 75,000 GSF at the college or university level;</p> <p>(iii) At least two student recreational, athletic, or other student life, academic support and campus operations facilities at the college or university level; and</p> <p>(iv) At least two college or university housing communities with a minimum of 500 beds.</p> <p>Our question relates to the alignment between these criteria (experience as lead architect within the last seven years) and</p>	Please see revised language in Addendum No. 1.

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			<p>what is requested for Form H for the individual lead architect, which asks for three projects in the last seven years rather than <i>two</i>. Can you please clarify the requirements between the firm and individual role requirements?</p>	
14.	Technical Pass/Fail	Part A, Section 6.2.3. Technical Pass/Fail (1) Major Non-Equity Members	<p>(1) Major Non-Equity Members (b) An Architectural Team with experience, as lead architect, in designing each of the following (in no particular order of importance) within the last seven years: (i) At least two university research buildings containing at least 100,000 GSF; The issue in question is also raised again on page B-20 in the section in SECTION C – Personnel Qualifications Form H (d) Research Laboratory Architect with at least 10 years' experience as a lead architect for college and university research facilities who has worked on a minimum of three (3) university research buildings containing at least 100,000 GSF within the last seven years. At least one of these projects must be a project identified in Part B, Volume 3, Section A. The Lead Research Architect must be licensed in California for architects in the role of Architect of Record.</p> <ul style="list-style-type: none"> • Our question relates to the possibility that our team could include a Laboratory Planning firm with the related experience, not as lead architect, but as laboratory planner/designer. <p>Form H adds a requirement that the Architect must also be the Architect of Record on the three referenced project. The consultant we are considering is a licensed Architect in California that has worked on a wide range of national and international research laboratory designs. Their firm, however, does not typically take the position of Architect of Record with their clients. They work in a consulting capacity and are focused</p>	<p>The Regents will not change the Architect of Record requirement in Part B, Volume 3, Section C.1(d). Respondent may include a laboratory planning firm as part of its team, although such firm will not be evaluated.</p>

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			exclusive on the design of the laboratory spaces and systems.	
15.	Technical Pass/Fail	Part A, Section 6.2.3. Technical Pass/Fail (1) Major Non-Equity Members	<p>(1) Major Non-Equity Members</p> <p>At least one of the projects meeting the requirements of each of (i) – (iv) above must have reached substantial completion of construction, and all others must have reached completion of design.</p> <ul style="list-style-type: none"> • Our question relates to whether this criteria (effectively one project built through substantial completion and on project through complete design for the Technical Pass/Fail) can also be applied to the projects listed in the Personnel evaluation noted in Form H of the submission. Can one or more of the referenced projects in Form H be complete through design? or in some stage of construction? 	Please see revised language in Addendum No. 1.
16.	Technical Pass/Fail	Part A, Section 6.2.3. Technical Pass/Fail (1) Major Non-Equity Members	<p>(1) Major Non-Equity Members</p> <p>The Respondent's team includes, at a minimum:</p> <p>(b) An Architectural Team with experience, as lead architect, in designing each of the following (in no particular order of importance) within the last seven years:</p> <p>(iv) At least two college or university housing communities with a minimum of 500 beds.</p> <p>To be eligible for consideration in the pass-fail evaluation, the relevant experience must be from a member of the Architect Team that performed at least thirty percent (30%) of the ultimate responsibility for the listed design experience.</p> <p>At least one of the projects meeting the requirements of each of (i)-(iv) above must have reached substantial completion of construction, and all others must have reached completion of design.</p> <ul style="list-style-type: none"> • Our first question is does each individual housing community 	Please see revised language in Addendum No. 1.

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			<p>have to meet the 500 bed minimum or is it the sum of the two communities?</p> <ul style="list-style-type: none"> • Our second question is does providing complete bridging documents and construction oversight under the design/build delivery process meet the 30% responsibility requirement? • Our third question is does a project with a completed first phase less than the 500 bed minimum, but with an approved master plan by the same architect of greater than 500 beds yet to be built out, meet the requirement of completion of construction or only meet the completion of design requirement? 	<p>Providing complete bridging documents and construction oversight may not necessarily meet the 30% responsibility requirement.</p> <p>The subject project only meets the completion of design requirement. Please also see revised language in Addendum No. 1.</p>
17.	Contradiction in Requirements	Part A, Section 6.2.3 (1)(b) versus Part B, Volume 3, Section C, Item 1	<p>The requirements on page B-20 contradict many of those included as pass/fail on page A-25.</p> <ul style="list-style-type: none"> • The Research Lab Architect must have min two projects on page A-25, but min three projects on page B-20. • With the Academic and Student Life Architects, it seems that there is a copy/paste issue with the text from the Lab Architect requirements. • The Housing Architect requirement is min two 500 bed projects on page A-25, but min three 60K+ sf projects on page B-20. 	<p>Please see response to Question #13.</p> <p>Please see revised language in Addendum No. 1.</p> <p>Please see revised language in Addendum No. 1.</p>

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			<ul style="list-style-type: none"> Please confirm requirements in Part A within the pass/fail section supersede requirements noted in Part B. Part A is the criteria respondents are to use to fulfill both Part A and Part B requirements. 	<p>The pass-fail requirements set forth in <u>Part A, Section 6.2</u> must be satisfied in order for a SOQ to “pass” and be evaluated qualitatively in accordance with the criteria set forth in <u>Part A, Section 6.3</u>. Part B sets forth submittal requirements that would provide the Regents with the information necessary to undertake both the pass-fail and qualitative evaluations.</p>
18.	Major Non-Equity Member Experience	Part A, Section 6.2.3.(1)(c)(i) (Page A-26)	With regards Major Non-Equity Members experience, can the “ground up construction project of at least one classroom and laboratory space, each of at least 100,000 square feet;” be two separate buildings, or is the intent to submit one building that has both?	Please see revised language in Addendum No. 1.
19.	Technical Pass/Fail (Lead Contractor Experience)	Part A, Section 6.2.3.1 (c)(i)	<p>RFQ requirement is for "Ground-up construction of at least one classroom and laboratory space, each of at least 100,000 square feet."</p> <p>In our experience, single buildings typically do not encompass 100,000 SF each of laboratory and classroom space. Please confirm if it is acceptable to submit ground-up construction of a project that contains classroom OR laboratory space in excess of 100,000 SF. If this is not acceptable, please consider increasing the maximum number of projects to be greater than 15 in order to allow space for two projects to meet this criteria (one 100,000 SF classroom project and one 100,000 SF laboratory project).</p>	Please see response to Question #18. The maximum aggregate number of projects (15) that may be included on Form E remains unchanged.
20.	Technical Pass/Fail	Part A, Section 6.2.3.1(c)(ii)	The term “thermal energy delivery system” is a broad and ambiguous term. Most master planned communities of 30 acres or more will have an integrated energy delivery system that will be unique to the project’s requirements. The questions for this item are:	

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			<ul style="list-style-type: none"> • Can the “thermal energy delivery system” be deleted from the qualifications requirement? • Will a project that was built 10 years ago meet this requirement? • Can a project that is currently under construction (more than 50% complete) meet this requirement? 	<p>The Regents will not make the requested change.</p> <p>No; please see the opening phrase of Part A, Section 6.2.3(1)(b).</p> <p>Please see last paragraph of Part A, Section 6.2.3(1)(b).</p>
21.	Major Non-Equity Member Experience	Part A, Section 6.2.3.(1)(c)(iv) (Page A-26)	Will the Regents consider allowing for the escalation of a project to today’s dollars if the amount when constructed was slightly less than the \$300 million value requirement.	The Regents will not make the requested change.
22.	Regents' Reserved Rights	Part A, Section 9	We note this Section indicates, in the 3rd to last bullet, that the regents' reserve the right to not issue any notice to proceed after execution of the Project Agreement. Can you confirm the intent of this statement, as it appears to us that the Project Agreement contemplates execution of the Master Plan as developed in the RFP and described more fully in Section 3.1 and 3.3, among others.	The Regents’ right not to issue any notice to proceed after execution of the Project Agreement will be further detailed in the RFP.
23.	Executive Summary	Part B, Volume 1, Section A, General and Administrative	<p>Executive Summary – The submission requirements in Part B states 4 pages. The SOQ submittal outline states 8 pages.</p> <ul style="list-style-type: none"> • Please clarify what the maximum page count is for the Executive Summary. 	The page limit is 4 pages; please see revised SOQ submittal outline in Addendum No. 1.
24.	Executive Summary	Part B, Volume 1, Section A.2 on page B-2, and Part B, Exhibit A to Part B	Discrepancy between how many pages the Executive Summary can be. Part B, Volume 1, Section A.2 on page B-2 says 4 pages; however, Part B, Exhibit A to Part B on page B-24 says it's not to exceed 8 pages. Please confirm.	Please see response to Question #23.

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		on page B-24		
25.	Forms C and D	Part B, Volume 1, Section B.5	If one of the entities (i.e. Respondent) is a yet to be formed joint venture or partnership, should the entity submit a Form C, providing information to the extent that it is available and indicating "TBD" for any information that is not available (since the entity has not yet been formed)?	To the extent an entity required to submit Form C is not yet organized, a Form C should be completed to the extent possible for such entity, as well as for each future member/partner of such entity. See section C of Form C.
26.	Forms C and D	Part B, Volume 1, Section B.5	If one of the entities (i.e. Respondent) is a yet to be formed joint venture or partnership, is the entity still required to submit a Form D, given that it does not have an established history to certify?	To the extent an entity required to submit Form D is not yet organized, a Form D should be completed for each future member/partner of such entity.
27.	Financial Submittals	Part B, Volume 2	The RFQ states that Respondents shall package the financial information separately for each separate entity with a cover sheet identifying the name of the entity and its role in the Respondent's organization. Please confirm that Respondents are to submit all of the information required by Volume 2 in a single binder (original and 12 copies), as long as it is tabbed according to Exhibit A and each firm's documentation is separated by a cover sheet identifying the name of the entity and its role in the organization.	The proposed approach is acceptable.
28.	Financial Statements	Part B, Volume 2, Section A	Given the length of many firms' financial statements (which are often confidential), would the Regents consider limiting the number of hard copies of Volumes 2 and 4 that are required?	Please see revised language in Addendum No. 1.
29.	Major Non-Equity Member Experience	Part B, Volume 2 / Section A-Financial Statements / Page B-6	Please make the following amendment "Provide financial statements for Respondent, each Equity Member, each Major Non-Equity Member Lead Contractor and each Financially Responsible Party", as the Lead Campus Planner and the Architect Team have no financial obligations in the Project Agreement.	The Regents will not make the requested change.
30.	Project Approach (Financial)	Part B, Volume 2, Section F and Volume 3, Section	Respondents are asked to provide an excerpt of their Financial Approach in Volume 2, Section F and their full Financial Approach in Volume 3, Section B.1.j. The entire Section B	Please see revised language in Addendum No. 1.

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		B.1.j	Project Approach is limited to ten pages in total. Since the Financial Approach is weighted separately from the rest of the Technical Approach, and will require a sufficient response of its own, we would request that the Financial Approach be removed from Volume 3, Section B.1 entirely and be submitted in full within Volume 2, Section F.	
31.	Other Submittals	Part B, Volume 2, Section G and Volume 3, Section D	Within the "Other Submittals" section of Volumes 2 and 3, Respondents are required to submit copies of Form Cs for various team members. For the original Volume 2 and Volume 3, are wet ink signatures required for these Form Cs, or can we provide copies of the original Form C from Volume 1?	Copies are sufficient for the Form C submittals required under "Other Submittals" sections of Volumes 2 and 3.
32.	Project Experience	Part B, Volume 3, Section A	Please confirm that items a-e as listed on pages B-15 and B-16 represent qualifications and experience that should be addressed, as applicable, within Form E for each of the 15 projects featured.	Confirmed, provided that a project that does not demonstrate experience in all of items a-e may also be included, but will still be subject to the evaluation criteria set forth in Part A Sections 6.2.3 and 6.3.1. Note also that 15 projects is the maximum number of projects that may be included on Form F in the aggregate by a Respondent team; a Respondent team may include less than 15 projects in the aggregate.
33.	Project Approach	Part B, Volume 3, Section B	Project Approach – The RFQ puts a 10 page limit, which is going to be extremely difficult to answer all that has been asked for to be included in the Project Approach. <ul style="list-style-type: none"> Can you extend the maximum page count for the Project Approach to 30 or 40 pages? 	Please see revised page limit in Addendum No. 1.
34.	Clarification	Part B, Volume 3, Section B, Page B-16 – Project Approach	Please clarify University's intent of "(not to exceed ten (10) pages in total)". Is the requirement 10, single-sided pages or 10, double-sided pages for this Project Approach narrative?	Please see response to Question #33. Any page limit set forth in the RFQ means such specified number of single-sided pages.
35.	Submission requirements	Part B; Volume 3; Section B; Page B-	Please confirm whether the Project Approach page limit is 10 single-side pages or 10 pages front and back (20 sides).	Please see response to Question #34.

No.	Issue	RFQ Section No.	Question/Comment	Regents Response
		16-20		
36.	Personnel Qualifications	Part B, Volume 3, Section C	<p>Form H</p> <p>(e) Academic Classroom Architect with at least 10 years' experience as a lead architect for college and university academic and classroom facilities and having worked on a minimum of three (3) university research buildings containing at least 100,000 GSF within the last seven years. At least one of the projects must be a project identified in Part B, Volume 3, Section A. The Academic Classroom Architect must be licensed in California for architects in the role of Architect of Record.</p> <ul style="list-style-type: none"> • Our question relates to the wording. Should the reference be for "academic classroom" buildings rather than for "university research" buildings? 	Please see response to Question #17 (second sub-question).
37.	Personnel Qualifications	Part B, Volume 3, Section C	<p>Form H</p> <p>(f) Student Life Facility Architect with at least 10 years' experience as a lead architect for college and university academic and classroom facilities and having worked on a minimum of three (3) university research buildings containing at least 100,000 GSF within the last seven years.</p> <ul style="list-style-type: none"> • Our question relates to the wording. Should the reference be for student life facilities and student life buildings rather than "academic and classroom facilities" and "university research buildings"? • We also wonder if the 100,000 GSF is the right reference. There is no size criteria listed in PART A (Page A-25) under the Technical Pass/Fail guidelines. Most student life buildings (dining, administration, etc.) tend to be smaller than this unless they are large athletic facilities. 	<p>Please see response to Question #17 (second sub-question).</p> <p>Please see revised language in Addendum No. 1.</p>
38.	Personnel	Part B, Volume 3,	Form H(g) Student Housing Architect with at least 10 years'	Please see revised language in Addendum No. 1.

No.	Issue	RFQ Section No.	Question/Comment	Regents Response
	Qualifications	Section C	<p>experience as a lead architect for college and university student housing facilities and having worked on a minimum of three (3) student housing buildings containing at least 60,000 GSF within the last seven years. At least one of the projects must be a project that is identified in</p> <p>Part B, Volume 3, Section A. The Student Housing Architect must be licensed in California for architects in the role of Architect of Record.</p> <ul style="list-style-type: none"> Our question relates to the relative size noted in this requirement. In the earlier Technical Pass/Fail criteria, there is a requirement for the design of “At least two college or university housing communities with a minimum of 500 beds.” This size project cannot be achieved in 60,000 GSF. It would be closer to 150 – 175,000 GSF to meet this program scale. 	
39.	Clarification	Part B, Volume 3, Section C – Personnel Qualifications, Page B-20-21	Can we submit more than one person for each role, i.e. PM, Campus Planner, Student Life Architect, to meet the qualifications and to respond more directly to the scope?	Please see response to Question #11.
40.	Personnel Qualifications	Part B, Volume 3, Section C (1)(a) (Page B-20)	Given the nature of large scale infrastructure projects, specifically as it relates to the time frame for development and construction, the Project Executive requirement of having worked on a minimum of 3 \$300m+ projects in less than 7 years seems a bit onerous. Please consider reducing the minimum requirement or increasing the timeframe to account for the level of commitment required for projects of this magnitude.	Please see revised requirement in Addendum No. 1.
41.	Personnel Qualifications	Part B, Volume 3, Section C (1)(b) & (1)(h) (Page B-20)	Personnel Qualifications lists a Project Manager with 2 projects of \$75 million and the Construction Manager with 2 projects of at least \$300 million. Please clarify the expectations and responsibility of each.	Please see revised language in Addendum No. 1.
42.	Personnel Qualifications	Part B; Volume 3; Section C.1.b; Form	Is it acceptable if the Key Personnel - Project Manager position is filled from any of the Major Non-Equity Members?	Yes, subject to meeting the requirements for such position – please see revised language in Addendum

No.	Issue	RFQ Section No.	Question/Comment	Regents Response
		H — Item (b); Page B-20		No. 1.
43.	Personnel Qualifications	Part B; Volume 3; Section C.1.c; Form H — Item (c); Page B-20	Please clarify if the Campus Planner lead individual must be certified with AICP or if a member of the Campus Planning team may carry this certification instead. A response on this question at your earliest convenience would be appreciated.	The individual in the Campus Planner position must have an AICP designation.
44.	Academic Classroom Architect Qualifications	Part B, Volume 3, Section C.1.e	Please confirm that the description of the qualifications for the Academic Classroom Architect should read "three (3) university academic classroom buildings" as opposed to "three (3) university research buildings."	Please see response to Question #17 (second sub-question).
45.	Personnel Qualifications	Part B; Volume 3; Section C.1.e; Form H — Item (e); Page B-20-21	Please clarify the personnel qualifications of the Academic Classroom Architect (RFQ text is a repeat of Research Laboratory Architect).	Please see response to Question #17 (second sub-question).
46.	Student Life Architect Qualifications	Part B, Volume 3, Section C.1.f	Please confirm that the description of the qualifications for the Student Life Architect should read "with at least 10 years' experience as a lead architect for college and university student life facilities and having worked on a minimum of three (3) university student life buildings" as opposed to 'with at least 10 years' experience as a lead architect for college and university academic and classroom facilities and having worked on a minimum of three (3) university research buildings."	Please see response to Question #17 (second sub-question).
47.	Personnel Qualifications	Part B, Volume 3, Section C (1)(f) (Page B-21)	The experience requirements of the Student Life Facility Architect appear to be a repeat of (d). Please clarify if the Regents are in fact looking for looking for a student life architect having experience working on a "minimum of three (3) university research buildings".	Please see response to Question #17 (second sub-question).
48.	Student Life Facility Architect	Part B, Volume 3, Section C.1.f and Part A, Section	As noted in a previously submitted RFI, we believe the description of the qualifications for the Student Life Architect should read "with at least 10 years' experience as a lead	Please see revised language in Addendum No. 1.

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		6.2.3.1.b.iii	architect for college and university student life facilities and having worked on a minimum of three (3) university student life buildings containing at least 100,000 GSF within the last seven years." However, Part A, Section 6.2.3.1.b.iii does not provide a minimum size for student life facilities, which are typically smaller than 100,000 GSF. Please clarify the requirements for the Student Life Facility Architect.	
49.	Personnel Qualifications	Part B; Volume 3; Section C.1.f; Form H — Item (f); Page B-21	Please clarify the personnel qualifications of the Student Life Facility Architect (RFQ text is a repeat of Research Laboratory Architect).	Please see response to Question #17 (second sub-question).
50.	Clarification	Part C, Form G, Page C-18, column 6	Please clarify what the University's definition of "RELEVANT REVENUES" is.	Please see clarification language in Addendum No. 1.
51.	Personnel Qualifications	Part C, Form H and Part B, Volume 3, Section C.1.f	Part B, Volume 3, Section C.1 outlines the minimum number of projects required for each individual (a minimum of three for most, except for the Project Manager, which is a minimum of two). However, the instructions for completing Form H (Part C, Forms, Form H, Page C-19) ask for a minimum of two (2) to a maximum of three (3) projects that meet the minimum requirements as described in Part B, Volume 3, Section C.1. Please clarify if the minimum number of projects for each position is two or three.	Please see revised language in Addendum No. 1.
52.	Form B	Part C, Form B	Please confirm that Form B is required from Other Non-Equity Team Members.	If the Respondent wishes to identify Other Identified Non-Equity Members in its SOQ, please include information for such Other Identified Non-Equity Members on Form B. Please see revised Form B in Addendum No. 1.
53.	Key Personnel, Project Manager	Part C, Form H	Qualifications for Project Manager require the person to have at least 10 years' experience and having worked on a minimum of two (2) projects in higher education, each of at	Please see revised language in Addendum No. 1.

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			<p>least \$75 million, in the past ten years.</p> <p>We request that the criteria be adjusted to state <i>"at least 10 years' experience and having worked on a minimum of two (2) projects in higher education, <u>at least one of which is valued at \$75 million or more, in the past ten years.</u>"</i></p>	
54.	Forms	Part C, Forms	If an addendum is issued that does not modify the content of a form, but changes the footer of the form to reflect the addendum, please allow the submission of a form from the original RFQ that has already been executed.	The footer of a Form will only be updated to the extent content of the Form is amended by addendum.
55.	Campus Tour	N/A	Members of our Team would like to tour the Merced campus with a Merced representative. Please confirm ability to schedule a tour.	The Regents will not provide tours as part of the RFQ process, but Respondents may independently visit the campus.
56.	Planholder	General	Can the University please disclose the current planholders list of interested Respondents (and contact information) to promote and facilitate teaming discussions?	The Regents will not share solicitation information or interested respondent contact information during the RFQ process.